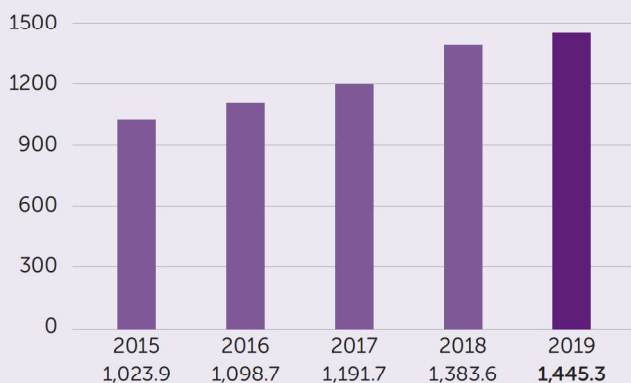


GROUP FINANCIAL HIGHLIGHTS

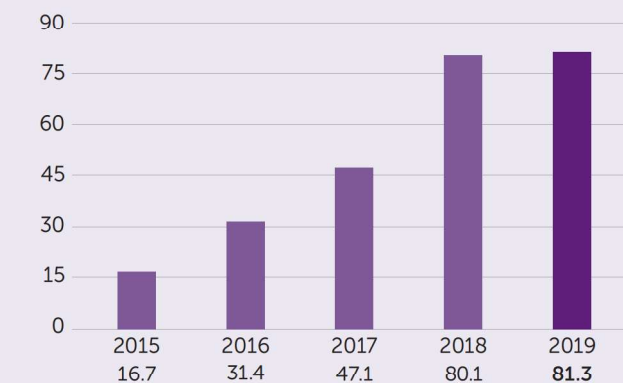
REVENUE

(\$'mil)



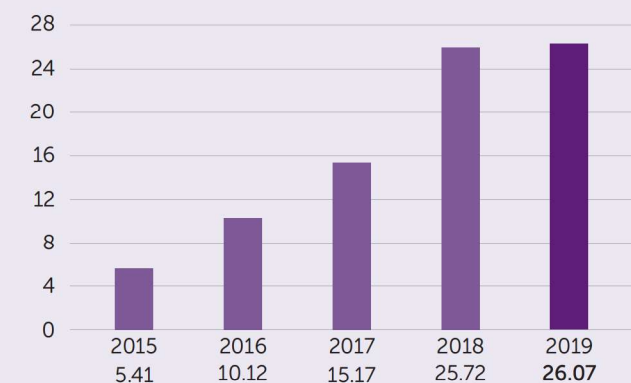
PROFIT ATTRIBUTABLE TO SHAREHOLDERS

(\$'mil)



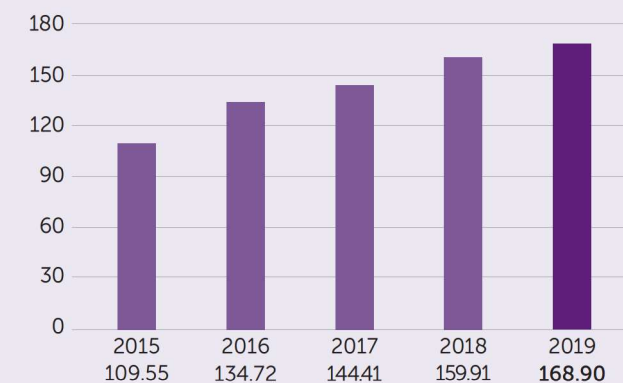
EARNINGS PER ORDINARY SHARE

(cents)



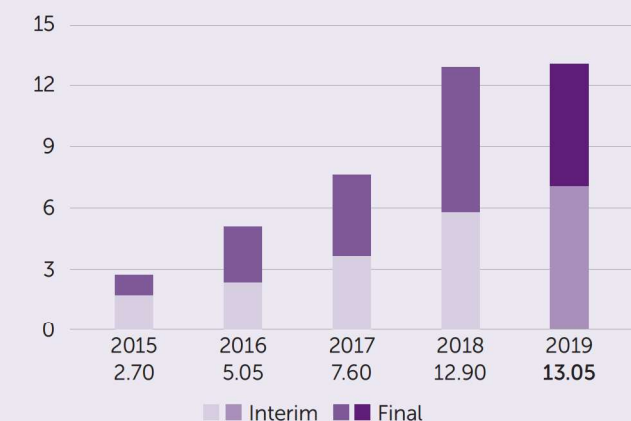
NET ASSET VALUE PER ORDINARY SHARE

(cents)



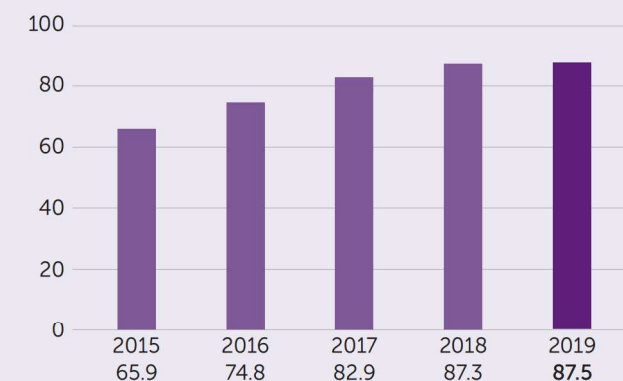
TOTAL DIVIDEND PER ORDINARY SHARE

(cents)



VALUE-ADDED PER EMPLOYEE

(\$'000)



SBS TRANSIT GROUP FINANCIAL SUMMARY

	2015	2016	2017	2018	2019
Revenue (\$'mil)	1023.9	1098.7	1191.7	1383.6	1445.3
Operating costs (\$'mil)	998.8	1057.0	1132.4	1286.3	1341.8
Operating profit (\$'mil)	25.2	41.8	59.3	97.3	103.5
Profit attributable to shareholders (\$'mil)	16.7	31.4	47.1	80.1	81.3
EBITDA (\$'mil)	110.5	123.4	156.3	190.4	207.6
Issued capital (\$'mil)	94.8	97.1	98.9	100.2	100.5
Capital and reserves (\$'mil)	338.7	418.0	449.2	498.4	526.7
Capital disbursement (\$'mil)	155.8	23.5	35.0	27.8	29.0
Return on shareholders' equity (%)	5.2	8.3	10.9	16.9	15.9
Earnings per ordinary share (cents)	5.41	10.12	15.17	25.72	26.07
Net asset value per ordinary share (cents)	109.55	134.72	144.41	159.91	168.90
Interim dividend per ordinary share (cents)	1.65	2.35	3.65	5.80	7.15
Final dividend per ordinary share (cents)	1.05	2.70	3.95	7.10	5.90
Total dividend per ordinary share (cents)	2.70	5.05	7.60	12.90	13.05
Dividend cover (number of times)	2.0	2.0	2.0	2.0	2.0

VALUE-ADDED FOR THE GROUP

	2015		2016		2017		2018		2019	
	\$'000	%	\$'000	%	\$'000	%	\$'000	%	\$'000	%
Suppliers of capital – dividends and term loan interest	14,189	2.3	15,803	2.2	24,224	3.0	33,765	3.7	48,686	5.2
Taxation to the government	21,834	3.5	24,582	3.4	27,205	3.4	32,066	3.5	28,731	3.1
Retained earnings	93,902	15.1	102,976	14.2	124,977	15.5	143,139	15.7	141,266	15.2
Employees – salaries and other staff costs	491,723	79.1	581,143	80.2	628,553	78.1	705,519	77.1	713,354	76.5
Total value-added	621,648	100.0	724,504	100.0	804,959	100.0	914,489	100.0	932,037	100.0
Number of employees	9,439		9,692		9,709		10,475		10,657	
Value-added per employee (\$'000)	65.9		74.8		82.9		87.3		87.5	