

SHAREHOLDING STATISTICS

AS AT 2 MARCH 2026

Issued and Fully Paid-Up Capital	:	S\$102,442,065.48
No. of Shares Issued	:	312,583,391
Class of Shares	:	Ordinary Shares Fully Paid
Voting Rights	:	One (1) Vote Per Ordinary Share

The Company does not hold any Treasury Shares and Subsidiary Holdings.

DISTRIBUTION OF SHAREHOLDERS BY SIZE OF SHAREHOLDINGS AS AT 2 MARCH 2026

Size of Shareholdings	No. of Shareholders	%	No. of Shares	%
1 – 99	37	0.20	1,219	0.00
100 – 1,000	3,862	21.10	2,399,671	0.77
1,001 – 10,000	13,794	75.35	26,585,441	8.51
10,001 – 1,000,000	604	3.30	24,639,701	7.88
1,000,000 & ABOVE	10	0.05	258,957,359	82.84
TOTAL	18,307	100.00	312,583,391	100.00

LIST OF TWENTY (20) LARGEST SHAREHOLDERS

(As recorded in the Depository Register as at 2 March 2026)

	Name of Shareholder	No. of Shares	% ⁽¹⁾
1	COMFORTDELGRO CORPORATION LIMITED	232,125,512	74.26
2	DBS NOMINEES PTE LTD	9,438,505	3.02
3	RAFFLES NOMINEES (PTE) LIMITED	4,919,254	1.57
4	CITIBANK NOMINEES SINGAPORE PTE LTD	2,700,089	0.86
5	UNITED OVERSEAS BANK NOMINEES PTE LTD	2,015,000	0.64
6	OCBC NOMINEES SINGAPORE PTE LTD	1,958,200	0.63
7	HSBC (SINGAPORE) NOMINEES PTE LTD	1,802,200	0.58
8	ABN AMRO CLEARING BANK N.V.	1,411,200	0.45
9	PHILLIP SECURITIES PTE LTD	1,332,021	0.43
10	IFAST FINANCIAL PTE LTD	1,255,378	0.40
11	MOOMOO FINANCIAL SINGAPORE PTE. LTD.	789,976	0.25
12	CHANGI BUS COMPANY (PRIVATE) LIMITED	691,548	0.22
13	TAN KUANGXU	617,900	0.20
14	CGS INTERNATIONAL SECURITIES SINGAPORE PTE LTD	576,800	0.18
15	DBSN SERVICES PTE LTD	490,300	0.16
16	OCBC SECURITIES PRIVATE LTD	467,735	0.15
17	TIGER BROKERS (SINGAPORE) PTE. LTD.	425,400	0.14
18	PANG CHEOW JOW	410,000	0.13
19	BPSS NOMINEES SINGAPORE (PTE.) LTD.	366,500	0.12
20	YAP YOONG LOK	359,700	0.12
	TOTAL :	264,153,218	84.51

Notes:

⁽¹⁾ The percentage of shareholding is calculated based on 312,583,391 issued shares of the Company as at 2 March 2026.

SHAREHOLDING STATISTICS

AS AT 2 MARCH 2026

SUBSTANTIAL SHAREHOLDERS

(As recorded in the Register of Substantial Shareholders as at 2 March 2026)

	Direct Interest		Deemed Interest	
	No. of Shares	% ⁽¹⁾	No. of Shares	% ⁽¹⁾
COMFORTDELGRO CORPORATION LIMITED	232,125,512	74.26	–	–

Notes:

⁽¹⁾ The percentage of shareholding is calculated based on 312,583,391 issued shares of the Company as at 2 March 2026.

COMPLIANCE WITH RULE 723 OF THE SINGAPORE EXCHANGE SECURITIES TRADING LIMITED (“SGX-ST”) LISTING MANUAL

Based on information available and to the best knowledge of the Company as at 2 March 2026, approximately 25.66% of the ordinary shares of the Company are held by the public. Accordingly, the Company has complied with Rule 723 of the Listing Manual of the SGX-ST.